



Qprince. Quality Projects in Controlled Environments (German Edition)

Gernot J. Schwed

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Fachbuch aus dem Jahr 2014 im Fachbereich Informationswissenschaften, Informationsmanagement, ,
Sprache: Deutsch, Abstract: Die produktbasierte Planung ist ein wesentlicher Bestandteil von PRINCE2
(Projects in Controlled Environments 2) und in erster Linie darauf ausgerichtet, die Qualität der Produkte
sicherzustellen. Durch die übergeordnete, integrierte Kontrolle und Steuerung (Koordination) der
Qualitätsziele ist gewährleistet, dass alle Produkte und Aktivitäten die geplante Qualität des Projekts
erreichen. Die Überwachung der Erreichung der Qualitätsziele sollte primär auf individuell für das Projekt
zugeschnittenen Audits bzw. Assessments und Tests basieren. Auf der Überwachung der Qualitätsziele
sowie der Beurteilung des Projektfortschrittes und der Projektrisiken aufbauend erfolgt ggf. die Konzeption,
Planung und Umsetzung von Maßnahmen zur zeitnahen Korrektur im Rahmen eines kontinuierlichen
(Qualitäts-)Verbesserungsprozesses (Continuous [Quality] Improvement). So ist es zum einen möglich
Qualität als integrierten Prozess zu betrachten. Zum anderen ist die direkte Steuerung der Testprozesse bzw.
des Qualitätsmanagements über die Projektmanagementmethode möglich. Dies hat den Vorteil, dass die
Testprozesse einerseits unmittelbar mit den Prozessen zur Durchführung der eigentlichen Leistungserstellung
verzahnt sind. Andererseits können Unternehmen auf das ggf. bereits existierende Know-how im Umgang
mit der bereits eingeführten PRINCE2-Methode zurückgreifen und das Erfahrungswissen auf die Prozesse
des Qualitätsmanagements anwenden. Während bei der PRINCE2-Methode der Fokus auf den
Projektmanagementprozessen liegt und Qualitätsmanagement als integrierte Technik betrachtet wird, dient
QPRINCE (Quality Projects in Controlled Environments) der expliziten Steuerung der
Qualitätsmanagementprozesse im Bereich der modernen Softwareentwicklung (Stichwort: Agile Quality
Delivery Management) auf der Grundlage der PRINCE2-Methode in der Version aus dem Jahr 2005.

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